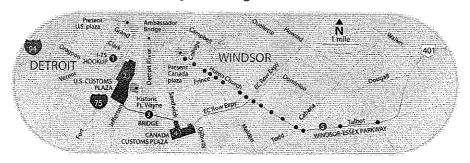


A Bridge to Michigan's Future

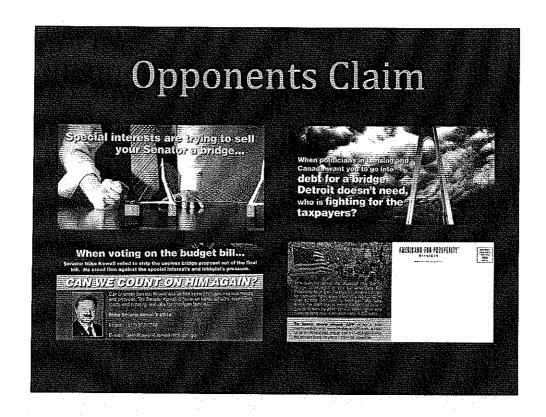
- ✓ A world-class international bridge to secure a transportation corridor with Michigan's largest trading partner.
- ✓ Providing 10,000 new construction jobs to Michigan workers.
- ✓ Generating more then \$2 billion in federal matching highway funds for Michigan roads.
- ✓ A \$1.3 billion dollar investment with no cost to Michigan taxpayers.

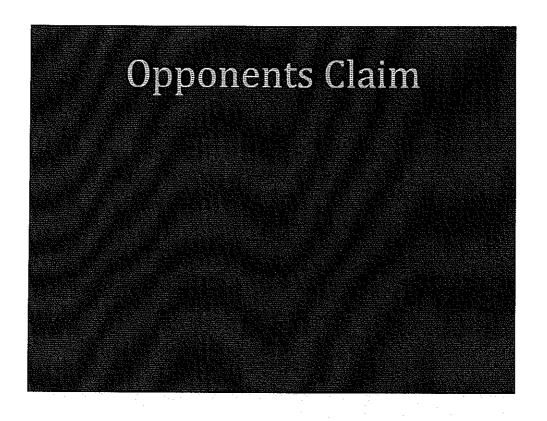
New International Trade Crossing Proposed Bridge Location



■ Traffic light

- **1**-75 HOOKUP
- **②** U.S. CUSTOMS PLAZA
- 3 New International Trade Crossing
- Canada Customs Plaza
- ₩indsor-Essex Parkway





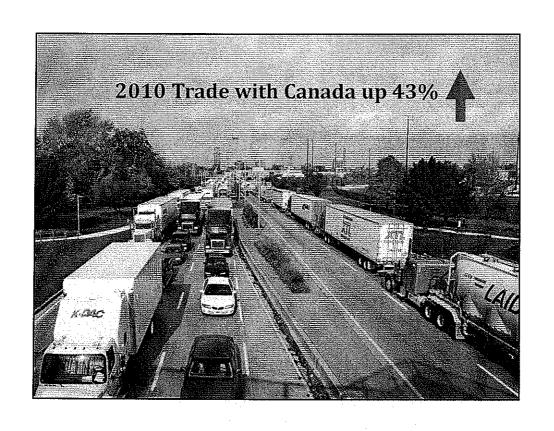
"The campaign against the new structure is slick, well written and excellently executed. Moroun appears to be getting his money's worth. We just hope he doesn't get his way."

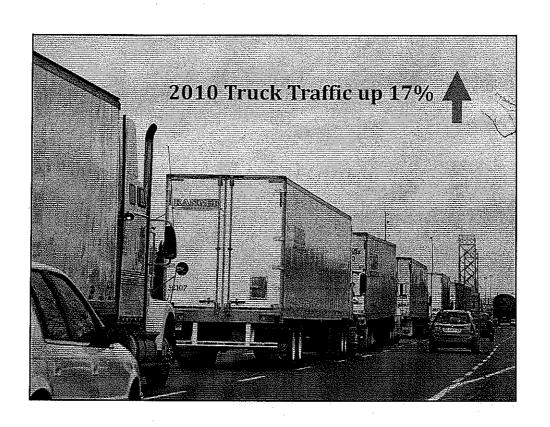
- Editorial, Oakland Press

"There's nothing clever or insightful about fake eviction notices in a city with one of the highest foreclosure rates nationwide. It's flat out emotional manipulation, the kind of crude dirty tricks that have no place in the circle of civil discourse."

- Stephen Henderson, Detroit Free Press

"We Don't Need It."





"Traffic will not justify the new government bridge."

Ambassador Bridge Use of Traffic Figures

- Projected Traffic Used by Ambassador Bridge in Arguing Against Need for NITC: 7,319,476 (2030)
- Projected Traffic Used by Ambassador Bridge in Application for Replacement Span: <u>16,471,000</u> (2030)
- Projected Traffic Used by Ambassador Bridge in Application for Financing: <u>18,458,866</u> (2025)

"The DRIC Bridge: \$2 billion and climbing."

"It will lose money, and stick us with the bill."

"Costs of this project alone will cost each Michigan family \$194 in new debt and spending."

- Americans for Prosperity

Americans for Prosperity Formula

\$70 million (Michigan's portion \$2.2 billion in Fed Matching funds)

\$550 million (Canadian contribution to Michigan's portion of the project)

Approximately 3,200,000 families

\$194 per family

"If tolls aren't enough the taxpayers of Michigan will have to make up the difference."

"\$550 Million in new foreign debt for Michigan."

The Legislation States:

An agreement involving the authority and a public agency of Canada relating to the Canadian contribution shall not impose any obligation on the department, the authority, this state or a political subdivision of this state to repay the Canadian contribution from revenues other than project revenue and project contribution.

"DRIC proposes to build over active salt mines and known geotechnical issues."

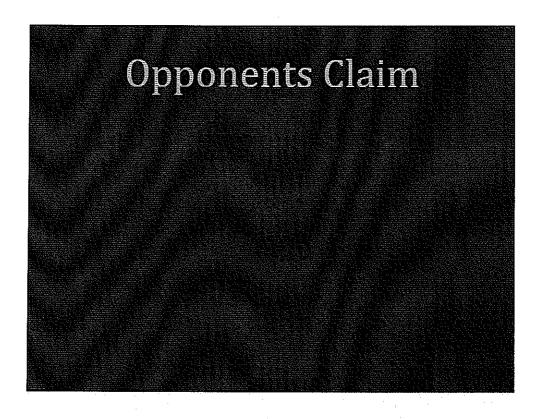
The Conway Study: "The NITC will lose \$4.7 billion."

Cost Michigan \$100 million every year?

- · Never released a study backing this number up
- Based on Conway study numbers assuming Michigan is liable for toll shortfall (\$70 million)
- Plus "loss" in revenues from Tunnel & Blue Water Bridge (\$8 million)
- Plus "loss" in tax revenue from Ambassador (at 40%) (\$6.2 million)
- Plus Delray "losses" in property and income (?)

The Facts

- Canada will pick up any short falls in toll revenues vs. debt debt service
- Transferring revenues from one public bridge and tunnel to another is not a loss in public revenues
- Delray residents will relocate with additional dollars to invest



Federal Highway Administration

Letter to Michigan Department of Transportation

"You asked that we confirm that the State of Michigan may use funds donated to the State as the required non-Federal share for Federal-aid projects under Title 23 of the United States Code. We concur in that conclusion."

Federal Highway Administration U.S. Department of Transportation January 26, 2011

Will the Detroit International Bridge Company build a second bridge?

- They have been claiming that they will build a second bridge for decades
- April 28, 2010: President Dan Stamper claimed they were only days away from obtaining approval
- May 5, 2011: Ambassador Bridge officials said it could be as long as a decade before they build a second bridge
- June 16, 2011: Matthew Moroun said they would begin construction on a second span "the next day" upon final permit approvals

Michigan Jobs: New International Trade Crossing Federal Highway Gonstruction Dollars Toll Credits (Road Projects) \$1.3 billion \$2.2 billion \$1.98 billion* 10:000 lobs 19:800 lobs 17:820 jobs * \$495 million (Michigan's portion of the bridge) multiplied by 4 (pending federal approval)

Michigan Jobs: Ambassador Bridge Second Span Federal Highway Following Bollars (Road Projects) Less than \$250 million \$0 Less than \$1 billion* Less than \$250 jobs Less than \$1 billion*

Michigan Jobs: NITC vs. Ambassador Bridge Second Span

	New International Trade Crossing	Ambassador Bridge Second Span
Construction	10,000 jobs	Less than 2,250 jobs
Federal Highway Matching Funds	19,800 jobs	0 jobs
Toll Credit Matching Funds	17,820 jobs	Less than 9,000 jobs
TOTAL	47,620 jobs	Less than 11,250 jobs

Gateway Project

 The Ambassador Bridge claims they can operate a international border crossing without taxpayer money

But...

 The Ambassador Bridge used \$262 million of taxpayer money (Federal, State, and the City of Detroit) to connect I-75 to their bridge





WWW.AMBASSADORNIAGARA.COM

"The primary purpose of the proposed project is to provide improved border crossing operations for truck related freight shipments between the US and Canada in the Niagara River Region. It will alleviate the serious adverse impacts of the Peace Bridge crossing which are now imposed on a diverse residential community while meeting any future transportation demands."

Ambassador-Niagara Signature Bridge Group



- A second crossing in a region that is in desperate need of more choices
- Elimination of the truck backups on the QEW, the I-190 and local streets around Front Park in Buffalo and Mather Park in Fort Erie
- Provides redundancy
- Helps to insure the free flow of trade between Canada and the United States
- Can be the economic engine that helps the revitalization of the region's economy